We have completed construction of the Municipal golf links and it was opened for use for the public on Labor Day, 1923. Since its opening it has been a very popular feature of our recreation system and turned in \$10,000 to the City Treasury for the period ending December 31st.

At my direction the City Engineer has prepared plans for a permanent road to the golf course over a right-of-way granted the city by several public-spirited citizens, including Mr. Cliff Durant, the Sequoyah Hills Company, the Church Estate and others. This road should be completed in the very near future and will shorten the distance to the golf course some two miles under



View at Municipal Golf Links

that of the present temporary route now in use. A modern elubhouse has been erected at the golf course at a cost of \$15,000 and was opened for service to the public late in 1923. Oakland's municipal golf course, which I first recommended in 1920, is now said, by authorities on golf, to be one of the finest in America, and with the new elubhouse is complete in every detail.

The Recreation Camp in the Sierras closed an unusually successful season during the past summer with a net return to the City Treasury of \$2700. This recreation camp on the Tuolumne River has been so successful that plans are now being made for the establishment in the future of two additional camps to relieve the present camp whose popularity has overtaxed its capacity. The success of the camp shows that the people of Oakland are deeply appreciative of the opportunity afforded them by this administration to have a wholesome mountain vacation at a moderate cost.

The city is also under additional obligations for payments on lands purchased on the installment plan. These lands include the museum site for the Snow African collection at 19th and Alice Streets; playground properties in West Oakland; and the Municipal golf links, which require \$65,000.00 per year and will not be entirely paid out for several years.

The Council has also recently obligated itself for the purchase of the Sequoia Redwood Park on the installment plan, which will cost approximately \$60,000.00 additional per year until paid off.

Since July 1, 1915, the city has paid off over five and a half million dollars in interest and redemption of bond issues—incurred by former administrations, which has been accomplished without any increase in our tax rate. In fact, our tax rate is now lower than it was two or three years ago.

That all of this can be carried out without any increase in taxation is proof of the economical government which our city enjoys, and which requires strict and careful supervision over the municipal finances.